



Thank you! Together, we are marketing the USA!

Air Berlin Air Canada Montreal (Air Canada) **BBC** Worldwide Bloomberg Capital Region USA Choose Chicago Ctrip Despegar Discover LA (Los Angeles Tourism and Convention Board) Visit Arizona (Arizona Office of

Discover South Carolina (South Tourism) Carolina Department of Parks. Visit California (California Recreation & Tourism) Commission on Travel & Enjoy Illinois (Illinois Office of Tourism)

Tourism) Visit Las Vegas (Las Vegas Enterprise Holdings, Inc. Convention & Visitors **ESPN**

Authority) Expedia Visit San Antonio Wanda EuronewsNBC Philadelphia CVB (Philadelphia Convention & Visitors Bureau) Fliggy

Experience Kissimmee Postmedia Hilton Worldwide Rhode Island Tourism Division iQivi (Rhode Island Commerce

JCDecaux Corporation) Kentucky Tourism (Kentucky Star TV Department of Tourism) Sunrise

Leisure Pass Group (Leisure Travel Nevada (Nevada Department of Tourism & Pass Group Limited)

Louisiana (Louisiana Office of Cultural Affairs) Travel South USA Tourism) MGM Resorts International TTG Media

Marriott International, Inc. Universal Studios Hollywood

British Airways (NBC Universal Hollywood) Hilton Head Island Visitor & Discover Puerto Rico Avis Budget Group Convention Bureau News UK Hindustan Times

Mall of America (MOAC Mall **PPTV Corporation** San Diego Tourism Authority Holdings LLC)

San Francisco Travel (San Papillon Group Francisco Travel Association) Sweet Home Alabama Telegraph (Alabama Tourism Department) Scripps Networks International Alexandria Pineville Louisiana

(Alexandria/Pineville CVB) Sina Corporation Amelia Island (Amelia Island Sea World Parks & Tourist Development Council) Entertainment Aspen Chamber (Aspen Chamber Resort Association)

Televisa Thomas Cook STA Travel

Travel Michigan (Michigan Economic Dev Corp) Travel Oregon (The Oregon Tourism Commission) Travel Wyoming (Wyoming

Office of Tourism) Chickasaw Country (Chickasaw Country LLC) Tourism) Universal Orlando Resort Destination Cleveland (CVB of Greater

> Discover Flagstaff (Flagstaff Convention and Visit Fort Worth Visitors Bureau)

Beverly Hills CVB

Tourism Council)

County CVB)

Discover New England Explore Fairbanks (Fairbanks Convention &

Central New York Vacation Region

Visitors Bureau) Explore Ocala (Ocala/Marion County CVB)

Houma (Houma Area CVB) Holland Visitors Bureau

George Washington's Mount Vernon Irvine (Irvine Company Retail Properties)

High Sierra Visitors Council Huntsville (Huntsville/Madison Country CVB) Greater Fort Lauderdale (Greater Fort

John F. Kennedy Presidential Library and Museum (John F. Kennedy Library

Foundation) Lake Tahoe Visitors Authority

Santa Monica Convention & Visitors Bureau NZME

Tourism Authority)

Shasta Cascade Wonderland Assoc. South Coast Plaza

Tempe Tourism Office

The Great American West (Rocky Mountain Memphis (Memphis Tourism) International)

The Shops Buckhead Atlanta (OMB Buckhead National Geographic Lender LLC)

Tourism Ohio

The Strong (The Strong Museum of Play) Travel Iowa (Iowa Tourism Office)

Traverse City Tourism (Traverse City Convention & Visitors Bureau) Tuolumne County VB (Tuolumne County

Visitors Bureau) United Airlines

Ventura County Coast (Ventura County Lodging Association)

Visit Baltimore Bloomington CVB (MN)

Visit Big Sky (Big Sky CVB) Blue Man Group (Blue Man Productions, LLC) Visit Buffalo Niagara (Buffalo Niagara CVB)

Central Coast Tourism Council (Central Coast Visit Camarillo (Camarillo Hotel and Tourism Association)

Visit Cheyenne (Cheyenne CVB)

Chester County's Brandywine Valley (Chester Visit Colorado Springs (Colorado Springs CVB) Visit KS/OK (Kansas/Oklahoma Travel &

Visit Mammoth (Mammoth Lakes Tourism)

Visit Durango (Durango Area Tourism Office)

Visit Marina del Rey (Marina del Rey Convention & Visitors Bureau)

Visit Oakland (Oakland Convention and

Visitors Bureau)

Visit Oxnard (Oxnard Convention & Visitors

Visit Panama City Beach (Panama City Beach

Discover The Palm Beaches Florida (Discover The Palm Beaches)

Lauderdale CVB) Mediengruppe Flight Centre **FVW**

Seattle Southside (Seattle Southside Regional Made in Tennessee (Tennessee Department of Tourist Development)

News Corp Australia

Massachusetts (Massachusetts Office of Travel & Tourism)

New Orleans (New Orleans & Company)

New England Inns (New England Inns and Resorts Association)

North Alabama (Alabama Mountain Lakes Tourist Association)

Visit Vermont (Vermont Department of

Tourism and Marketing) Visit Yosemite Madera County

VisitPittsburgh

Wildwoods NJ (Greater Wildwoods Tourism Improvement and Development

Authority) Wine, Water and Wonders

North of Boston (North of Boston CVB)

Travel Costa Mesa (Costa Mesa CVB)

Visit Hershey & Harrisburg (Hershey Harrisburg Regional Visitors Bureau)

Visit Sarasota (Visit Sarasota County) Air New Zealand

Bradenton Anna Maria Island Longboat Key (Bradenton Area CVB)

City Pass (CityPass, Inc.)

General Growth Properties (General Growth Properties Inc.)

Georgia (Georgia Dept. of Economic Dev., Tourism Division)

Visit Austin (Austin CVB) Visit St. Pete/Clearwater

Youku

Visit Utah (Utah Office of Tourism)

Beaches of Fort Myers & Sanibel (Lee County VCB)

Charleston (SC) (Charleston CVB (SC))

Deutsche

Lufthansa Greater Miami and the Beaches (Greater Miami CVB)

Colorado Tourism (Colorado Tourism Office)

Dreamscapes

Explore Minnesota (Explore Minnesota Tourism)

Greater Newark CVB (Greater Newark Convention and Visitor Bureau)

Greater Palm Springs CVB

I LOVE NY (New York State Department of Economic Development, Division of T)

Lafayette (Lafayette Travel) Louisiana Northshore (St. Tammany Parish Tourist & Convention Commission)

Macy's (Macy's Inc)

Visit Seattle (Seattle CVB)

Visit USVI (US Virgin Islands Department of Tourism)

Visit West Hollywood (West Hollywood Marketing Corporation) Travel Portland

Travel South Dakota (South Dakota Department of Tourism)

Travel Weekly Group **Utah Consortium**

Vegas.com

Visit Detroit (Detroit Metro Convention & Visitors Bureau)

Visit Montana (Montana Office of Tourism)

Visit Tampa Bay

Walt Disney Parks and Resorts Visit Pasadena (Pasadena CVB)

Visit Pasco (Pasco County Board of County Commissioners)

Visit Rochester (MN) (Rochester Convention & Visitors Bureau)

Visit Santa Barbara

Visit Savannah (Savannah Area CoC)

Visit Santa Cruz County (Santa Cruz County CVC) Visit Sonoma County (Sonoma County Tourism Bureau)

Visit Anaheim Visit Baton Rouge Visit Burbank

West Virginia Tourism Office

Times of India

Travel Nation

Monterey County CVB

North Dakota Tourism (North Dakota Department of Commerce)

Orange County Visitors Association

Park City Chamber CVB (Park City Chamber/ Convention and Visitors Bureau)

PhoCusWright Rhythms of the South

San Jose CVB

Surf City USA (Visit Huntington Beach) Travel Impressions

Turistampa

Louisiana's Other Side (Shreveport - Bossier Convention & Tourist Bureau)

Macerich

Mineta San Jose International Airport

Museum of the City of New York

Myrtle Beach Golf Holiday

New Hampshire)

New Mexico True (New Mexico Tourism Department)

New Orleans Plantation Country

NYC & Company (NYC & Company, Inc.) Pennsylvania Travel (Pennsylvania Association of Travel & Tourism)

Redondo Beach CoC&VB (Redondo Beach Chamber of Commerce and Visitors

River Oaks District

Visit Missouri (Missouri Division of Tourism)

Visit Music City (Nashville CVCB Visit NC (Visit North Carolina)

Visit Ventura (Ventura Visitors & Convention Bureau)

Cannery Row Company

Corning Museum of Glass (The Corning Museum of Glass) Meet AC (Meet AC, Inc.)

Visit Lake Charles (Lake Charles CVB)

Visit Houston (Greater Houston CVB)

Visit Idaho (Idaho Division of Tourism Development)

Visit Knoxville



Brand USA Marketing Department



Integrated Marketing

Brand development
Social and digital
Consumer PR
Storytelling approach
Device strategy



Global trade Development

14 trade offices
Product development
Resource and training
Travel trade engagement



Partner Marketing

Program development

Planning and partner communication

Partner relationships

Destination Marketing



Research and Analytics



Consumer and Trade
Messaging



Website Development



International Presence



Product Development



Travel Trade Engagement





Our Many Voices Platform

Take the scenic route.

Stop for storytellers.

Search for the best piece of pie.

Sing your heart out.

Relax. Enjoy.

We are the USA.

A collection of places and experiences whose spirit is found in its diverse range of people. We're here to guide you, to help you discover that behind every mountain, every skyscraper, whether on the fast lane or a country road, there are many voices who are happy to show you around.



Who are the Many Voices?



Locals

A place is defined by those who live there, who have explored its culture, roads and trails like no other and can welcome and inspire.



Visitors

To travel is to know and the past visitor now becomes the storyteller and the evangelist for travel to the USA.



Category experts

Travelers look to category experts like journalists, hoteliers, cabbies and others to inspire their travel decisions. We will use them to guide our community.

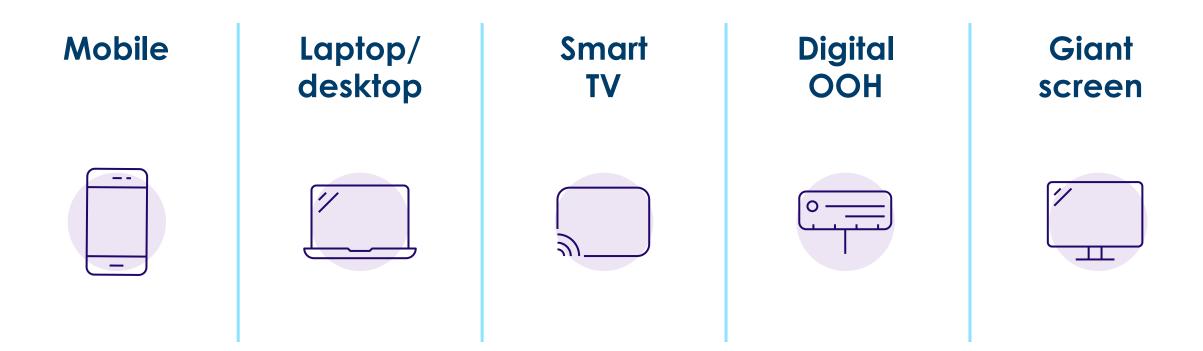


Creative class

We will amplify creative voices to show America as it hasn't been seen before via musicians, writers, photographers, artists and poets.

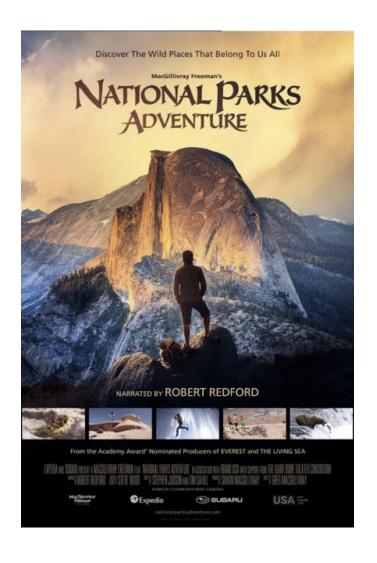


Screen Strategy and Storytelling Platforms



"From mobile to giant screen and everything in between"







WE'VE GONE OFF THE BEATEN PATH AND HAVE HAD AN EXTRAORDINARY JOURNEY

Pioneering new, uncharted territory with two ambitious IMAX® films



And, we've made amazing things happen.

Connected viewers to the best America has to offer and inspired off-the-beaten-path discovery

are much more likely/somewhat more likely to visit the U.S. as a result of the film

are more likely to choose the U.S. instead of another destination after watching National Parks Adventure

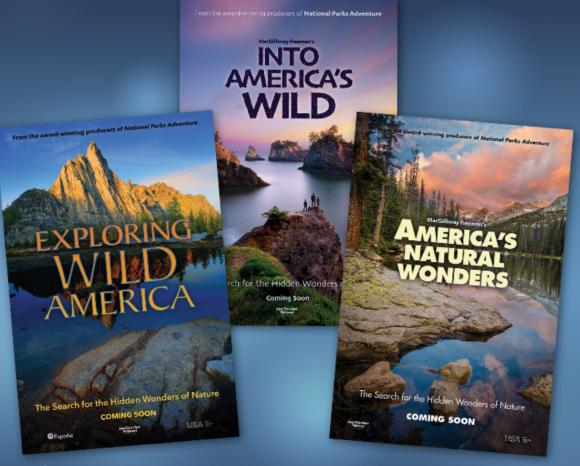
"What a very special event. The reception was lovely, and I so enjoyed the movie. I am inspired to go experience some of those beautiful parks."

> Teresa Hartle, Atlanta



From the producers of National Parks Adventure and America's Musical Journey

Coming Soon...Our Next Adventure



Stop by the Brand USA booth #2442 to cast your vote and help us choose the title.

A Film for Giant Screen Theaters

AVAILABLE FEBRUARY 2020

www.intoamericaswild.com







GoUSATV

Because every place has a story.



GoUSA TV



Connected TV



Mobile App





On Now and Coming Soon!































3 Songs; 15 Cities; 15 Artists

"**Do You Wanna Dance**"

Bobby Freeman

"What I Like about You"
The Romantics

"Boogie Shoes"
KC & The Sunshine Band







United Stories

Mobile Content Lab



BRAND USA TRAVEL WEEK



2019

London: September 9-13

2020

London: September 7-11

India: October

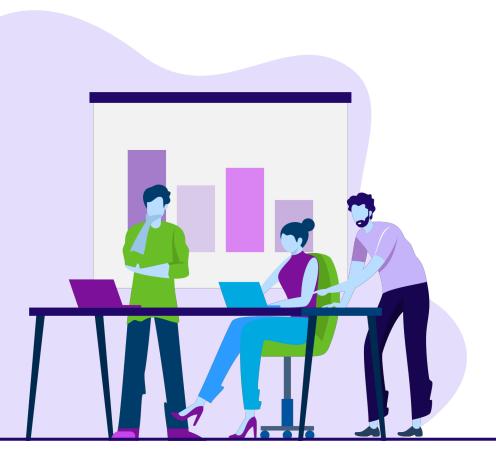






In-depth Partner Study

Purpose: Gain greater understanding of partners' businesses, including marketing, financial plans and future priorities. Understand partners' relationships with Brand USA and marketing programs.



General overview

Overall, partners think Brand USA is doing a great job promoting the USA in international markets.

Destinations with limited budgets and those new to international marketing are more likely to describe their current partnership as "Growing" and "Opportunistic."

The greatest value provided by Brand USA is making international outreach possible and affordable.

Many partners have been with Brand USA since inception and have seen positive change over time: improved leadership, focus on relationships, upgraded processes/communication practices, enhanced programming options, and a greater focus on delivering results.

Qualitative caveat: Qualitative research provides in-depth information about consumers' feelings and behaviors, but it is not necessarily representative of the population as a whole. Findings from this research should only be used directionally.



In-depth Partner Study

Constructive feedback

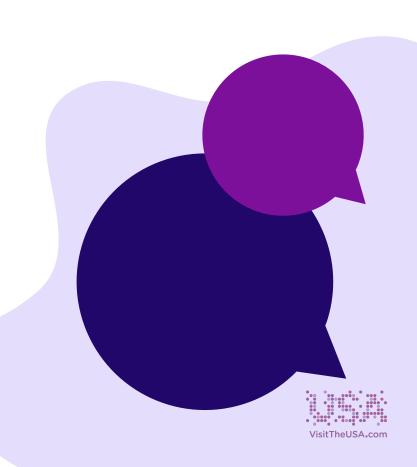
Small cities and states tend to feel neglected and overshadowed by bigger destinations and are looking for programs that cater to their specific needs.

A common Brand USA issue among many partners is a lack of lead time when being asked to participate in a program.

Reporting of results can take a long time for partners to receive and need to be simplified.

Brand USA's huge slate of program offerings can be overwhelming to sift through, especially for less established partners.

Qualitative caveat: Qualitative research provides in-depth information about consumers' feelings and behaviors, but it is not necessarily representative of the population as a whole. Findings from this research should only be used directionally.



FY2020 Partner Strategy

Continue to work on communications and execution

Provide relevant insights

Refresh fine tune programs/create solutions

Create strong integration with all consumer campaigns

Negotiate strong in market media deals

Expand reporting on results

Build knowledge in emerging markets – India and China





Brand-led Integrated Campaigns – Available

Ask a Local



United Stories



Sorted Food game changers





Ask a Local

Ask a Local gives voice to individual, real travel experiences in the U.S. by highlighting first-person perspectives of locals

Uses a documentary-style approach to share amazing travel experiences and points of interest through the voices and faces of U.S. residents

Appeals to international travellers with a desire to receive authentic travel recommendations from warm, welcoming, and knowledgeable locals

These travel stories will live on TheBrandUSA.com, VisittheUSA.com, GoUSA TV, YouTube, and shared across corporate and consumer social media channels as part of our always-on content strategy

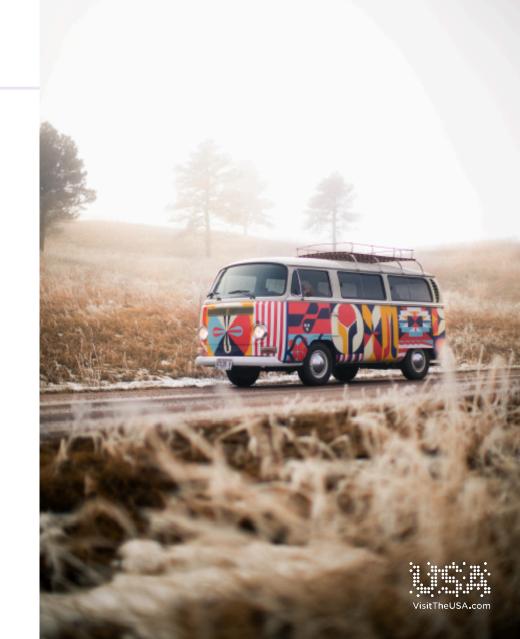




Partner Program

Deliverables

- Short form videos
- Images
- Translation of longer-form videos in seven languages
- Brand USA Distribution: As added value, Brand USA will distribute the content on our always-on global social media channels (7 million person audience) as long as it falls within one of three pillars (Local Perspectives, Music or Exploration). As part of the overall Brand USA strategy, the content will receive amplification in certain markets.
- Markets: Australia, Brazil, Canada, Chile, China, Colombia, France, Germany, India, Mexico, South Korea, United Kingdom



SORTED

Game Changers

Sorted Food is a group of award-winning UK influencers, who are life-long friends obsessed with travel and food. They create video content of the most incredible food experiences the planet in a series of episodes.

In partnership with Brand USA, SORTED will be in search of game changing food and experiences in partner destinations. Video content will reach Sorted's YouTube audience of over **2.2 million subscribers** and **combined Twitter**, **Facebook**, **and Instagram audience of over 645,000 followers** and will be supported by paid media amplification.

Audience Details:

400 million video views and 12 million monthly video view on YouTube channel.

8 minutes average video watch time with 70% retention "SORTED's channel has 3x the engagement of the industry average and 6-7x the engagement of many of the largest YouTube food and cooking channels."





SORTED

Partner Program

Market: United Kingdom

- **Two episodes** on Sorted Food's YouTube Channel; averaging 8-12 minutes in length
- Video cut-downs for advertising: One: 15 video, One: 30 video
- Video content will be hosted on partner's Visit the USA web page.
- Social amplification on Sorted Food
 - 2 Instagram posts
 - 2 Facebook posts
 - 6 Tweets
- 5 still images
- Two-month amplification campaign with 600,0000 impressions of pre-roll video views



2019 Global Inspiration Program Highlights

Reach high-value audiences around the world through the award-winning Visit The USA Global Inspiration Program.



39+ million mobile takeover impressions

Distributed in 40+ countries in 9 languages

Featuring **197** state & regional Partners



57 Tour operator eGuide participants

40,000 eGuide pageviews (Jan-April 2019)



2020 Global Inspiration Program

Interstitial advertising/mobile takeover units

- 20% increase in partner dedicated impressions per tier
- Targeted audiences are chosen by their expressed plans to travel to the USA.
- In-ad performance metrics help partners track impressions and engagement
- Markets for 2020: English for Canada, the UK and Australia; German;
 Portuguese for Brazil.

Glossy printed travel guides

- High-quality and influential
- Targeted distribution

Engaging e-guides

- Interactive and user-friendly
- Expanded tour operator promotions



Content Development and Distribution

Three packages driven by our custom storytelling approach and distributed in your target market(s)



Destination at a Glance

A series of short, energetic and candid videos

Road Trips

A series of vignettes that reflect the way international travelers explore

Themed Content packages

Authentic, experience-focused, longer-form video



Multi-Channel Programs

Australia

Fall: Oct-Nov

Spring: April-June

India

Winter: Feb-Mar

China

Fall: Sep-Nov

Spring: May-July

Germany

Fall: Nov-Dec

Spring: April-May

Canada

Winter: Jan-Feb

Spring: May-June

Mexico

Spring: Feb-May

Fall: Oct-Nov Winter: Jan-Feb

UK

Brazil

Japan

Spring: April-May

Spring: April-May

New FY20 markets

France

Winter: Jan-Mar

South Korea

Winter: Jan-Feb

Mobile takeover ads

In FY20, Australia, Brazil, France, Germany, Japan, and South Korea will all feature mobile interstitial campaigns

FY18 result snapshot



2.24M Total clicks



\$86M Total bookings, postview and post-click**



1.26M Total clicks, likes and shares



^{*}Overview results include aggregate results for all Fiscal Year 2018 Multi-Channel programs with the exception of Mexico and China.

^{**}Total gross revenue booked across Expedia Group brands after viewing or clicking on a Multi-Channel banner ad; 30-day look back window.

Market-Specific Programs

Australia

Nine Media

Mexico

Televisa

India

MakeMyTrip

Canada

Flight Network Rogers Media

New Zealand

New Zealand Media and Entertainment (NZME)

China

Ctrip

China Social

Influencer

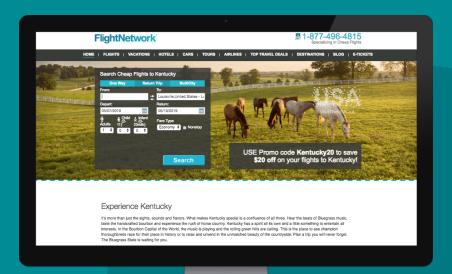
UK

British Airways

JCDecaux

News UK

The Telegraph







China



China Multi-Channel













Key media channels, exclusive to China, optimize partner brand exposure through all phases of travel planning and booking cycles

Social: Partner posts on GoUSA Weibo account and WeChat Banner ads driving traffic to GoUSA website content.

In-flight tablet: USA travel guide on regional airlines China Southern and Ruili Airlines; reaching 1 million first-class passengers per month.

Ctrip: Co-op campaign page promoting partner product, amplified with targeted ads on iPinYou network.



Ctrip





Ctrip is the largest online travel company in Asia and second largest in the world; providing travel services to over 300 million members.

Partner package:

Custom campaign page

Product development and promotion

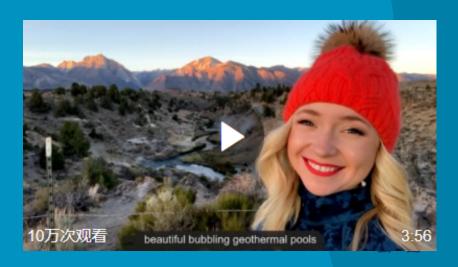
Advertising across Ctrip platform driving traffic to campaign page

Reach millions of Chinese planning travel

Media packages include more than 3-1 added value in advertising



China: Social Influencer





Meet Jessica Beinecke: American-born Chinese influencer and fluent Mandarin-speaker; producer of digital travel series, "I Know this Spot."

Program Highlights

Partners receive **5 City Guide videos** that highlight top sites, culinary experiences, and useful English phrases to help Chinese tourists get around.

Videos are posted on Jessica's Weibo and MiaoPai channels. Estimated **500,00 total views** per video.

In 2019, 40 videos were viewed 25 million times in 3 months.

Audience and reach:

650K+followers on Sina Weibo





FY2020 Key Market Initiative: Sales Missions

2019

- Japan & South Korea sales mission: July 7-12,
 2019 Third mission 2 cities: Tokyo, Seoul
- India sales mission: September 22-27, 2019 Eighth mission 3 cities: Mumbai, Delhi, Chennai

2020

- Mexico sales mission: January 2020
- China sales mission: March 2020
- Japan & South Korea sales mission: TBD (due to Olympics July 24-Aug 9)



Trade Show Schedule FY2020

October 1-4, 2019	IFTM Top Resa (Paris)
October 16-18, 2019	ITB Asia (Singapore)
October 24-27, 2019	TEJ/JATA (Osaka)
November 4-6, 2019	WTM (London)
November 8-11, 201	Festuris Gramado (Gramado, Brazil)
March 4-8, 2020	ITB (Berlin)
April 2020	WTM (São Paulo)
April 28-30, 2020	ATM (Dubai)
May 13-15, 2020	ITB China
September 2020	UK/Europe Travel Week
October 2020	India Travel Week

And here are the trade shows supporting Visit USA Committees (i.e., no Brand USA Pavilion)

January 14-19, 2020	Vakantiebeurs (Utrecht)
January 15-19, 2020	Matka (Helsinki)
February 9-11, 2020	BIT Mlilan
March 2, 2020	Discover America Denmark



BRAND USA TRAVEL WEEK

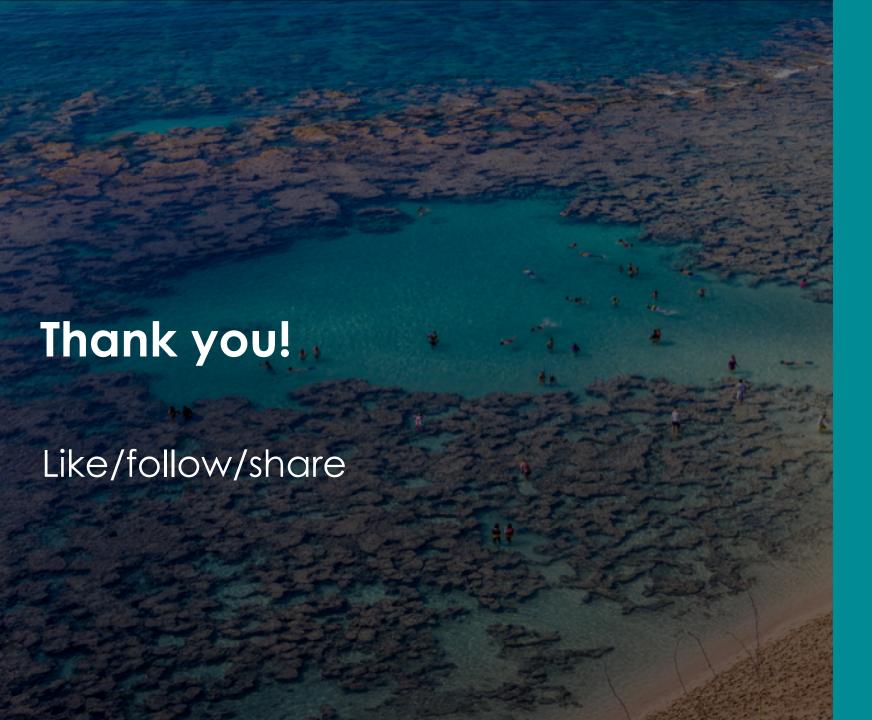
About Brand USA Travel Week

Join us as we launch Brand USA Travel Week, an immersive celebration of the United States, which will – for the first time - bring together the biggest players in the travel industry to discuss trends, challenges, innovations and the opportunity to grow visitation to the USA from the United Kingdom & Europe.

An invitation only event, tour operators from across Europe and the UK will have the opportunity to connect directly with U.S. exhibitors from destination marketing organizations, hospitality organizations, hotels, attractions and more.

Curated one-on-one appointment schedules will offer genuine connectivity, while the Enrichment Series – an innovative program of leading speakers and timely topics – ensures delegates leave feeling inspired, educated and motivated to sell more of the USA to, through and beyond the gateways. Evening events, including a live music opening concert, promise exciting entertainment and more networking opportunities. Plus inserts in the USA Telegraph campaign







Consumer

VisitTheUSA









VisitTheUSA.com

Travel industry

TheBrandUSA.com



@BrandUSA



You Tube BrandUSATV



Brand USA



GoUSA